# Proof of a conjecture of Schrage about the completion time variance problem 

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The problem of minimizing the completion time variance of $n$ jobs on a single machine has been studied by several authors. We prove the correctness of a 1975 conjecture due to L . Schrage about the position of the third longest job in an optimal schedule.
scheduling; completion time variance

## 1. Introduction and formulation

The problem of scheduling $n$ jobs nonpreemptively on a single machine, so as to minimize the variance of job completion times, was first proposed by Merten and Muller [3]. They motivate this problem as a way of modeling file organization decisions in which it is important to provide uniform response times to users. This objective is particularly important for on-line systems. Schrage [4] describes conditions which are necessary for optimality, as well as providing the conjecture which is discussed below.

Eilon and Chowdhury [1] prove the important property that an optimal schedule must be V-shaped. That is, the jobs must be ordered by nonincreasing processing time if placed before the shortest job, and by nondecreasing processing time if placed after the shortest job. Some heuristic approaches are also proposed and tested in that paper. Kanet [2] motivates the completion time variance problem as being applicable to any service or manufacturing setting where it is desirable to provide jobs or customers with approximately the same treatment. Two ways of dealing with the apparent difficulty of this performance measure are described, namely a proxy measure using total absolute differences in completion times, and a computationally effective heuristic. Vani and Raghavachari [5], by using job interchange arguments, are able to provide a list of possible optimal schedules for small problems. For example, when $n=7$, there are only five schedules which need to be considered. A heuristic approach, competitive with those of Eilon and Chowdhury [1] and of Kanet [2], is also described and tested.

In order to formalize the problem considered here, we begin with several definitions. Let
$p_{j}=$ integer processing time of job $j, j=1, \ldots, n$,
$C_{j}=$ completion time of job $j$ in schedule $\sigma, j=1, \ldots, n$,
$\bar{C}=\sum_{j=1}^{n} C_{j} / n$,
$\Pi=$ the set of all possible schedules.
The problem which we consider is the minimization of completion time variance, or
(CTV) $\quad \min _{\sigma \in \Pi} z(\sigma)=\sum_{j=1}^{n}\left(C_{j}-\bar{C}\right)^{2} / n$.

## 2. Schrage's conjecture and preliminary results

We assume throughout that the jobs are numbered so that $p_{1} \leq \cdots \leq p_{n}$. A well known conjecture by Schrage [4] is that there exists, for every instance of CTV, an optimal schedule of the form ( $n, n-2$, $n-3, \ldots, n-1$ ). Kanet [2] provides a counterexample in the form of an 8 job instance, for which no optimal schedule is of this form. A weaker form of Schrage's conjecture which has remained open, however, is that for every instance there is an optimal schedule of the form ( $n, n-2, \ldots, n-1$ ). Vani and Raghavachari [5] prove that this weaker form of Schrage's conjecture is correct for any instance of CTV with $n \leq 18$. Below, we prove that this result holds for any problem size. We begin with some preliminary results.

## Lemma 1.

$$
\sum_{C_{j} \leq \bar{C}}\left|C_{j}-\bar{C}\right|=\sum_{C_{j}>\bar{C}}\left|C_{j}-\bar{C}\right| .
$$

Proof. Follows directly from the definition of $\bar{C}$.
Lemma 2. For any instance of CTV, there exists an optimal schedule of the form ( $n, \ldots, n-1$ ).
Proof. Schrage [4] proves that, in any optimal schedule for CTV, the longest job is scheduled first. He also proves that the order of the last $n-1$ jobs can be reversed without changing the variance. From Eilon and Chowdhury [1], every optimal schedule is V-shaped. The combination of these last two results completes the proof.

Lemma 3 (Vani and Raghavachari [5]). Let $f(d)=\sum_{j=1}^{n}\left(C_{j}-d\right)^{2}$ denote the sum of squared deviations around any point in time $d$ in the schedule. Then $f(d)$ is minimized at $d=\bar{C}$.

Proof.

$$
f(d)=\sum_{j=1}^{n}\left(C_{j}-d\right)^{2}=\sum_{j=1}^{n} C_{j}^{2}-2 d \sum_{j=1}^{n} C_{j}+n d^{2} \Rightarrow f^{\prime}(d)=-2 \sum_{j=1}^{n} C_{j}+2 n d=0,
$$

or $d=\sum_{j=1}^{n} C_{j} / n=\bar{C}$ at a minimum point (where $f^{\prime \prime}(d)>0$ ).

## 3. Proof of the conjecture

Theorem 1. For any instance of CTV, there exists an optimal schedule of the form ( $n, n-2, \ldots, n-1$ ).
Proof. From Lemma 2 and the V-shaped property of Eilon and Chowdhury [1], we need only show that the assumption that job $n-2$ immediately precedes job $n-1$ in every optimal schedule for some instance $I$ with $n \geq 2$ leads to a contradiction. Let us consider an optimal schedule for $I$ with mean flow time $\bar{C}$. Let $p_{n}=\alpha_{0}, p_{n-1}=\beta_{1}$, and $p_{n-2}=\beta_{2}$ denote the processing times of the three longest jobs, respectively. Let $\alpha_{1}<\beta_{2}$ denote the processing time of the job scheduled immediately after job $n$. This change of notation will simplify the derivation of our results. Where no ambiguity will arise, we may refer to a job by its processing time.

We consider several cases in which the positions of the jobs are changed, and show that the resulting sum of squared deviations around some point in the schedule is less than or equal to the previous sum of squared deviations around $\bar{C}$. It then follows from Lemma 3 that the sum of squared deviations around the new $\bar{C}$ has not increased. We assume for now that job $\alpha_{1}$ finishes at or before $\bar{C}$, and that job $\beta_{2}$ starts at or after $\bar{C}$.


Fig. 1. Schedule for Theorem 1, Case 1

Case 1. $2 X \leq 4 Y+\alpha_{1}+2 \beta_{1}+\beta_{2}$. We assume that jobs are scheduled as shown in Figure 1.
Interchanging jobs $\alpha_{1}$ and $\beta_{2}$, and keeping all the remaining jobs in their original positions, results in a difference between the new cost with respect to $\bar{C}+\beta_{2}-\alpha_{1}$, and the previous cost with respect to $\bar{C}$, given by

$$
\begin{aligned}
\Delta & =\left(X+\beta_{2}\right)^{2}+\left(Y+\alpha_{1}\right)^{2}+\left(Y+\alpha_{1}+\beta_{1}\right)^{2}-\left(X+\alpha_{1}\right)^{2}-\left(Y+\beta_{2}\right)^{2}-\left(Y+\beta_{1}+\beta_{2}\right)^{2} \\
& =2 X\left(\beta_{2}-\alpha_{1}\right)+4 Y\left(\alpha_{1}-\beta_{2}\right)+\left(\alpha_{1}^{2}-\beta_{2}^{2}\right)+2 \beta_{1}\left(\alpha_{1}-\beta_{2}\right) \\
& =\left(\beta_{2}-\alpha_{1}\right)\left[2 X-4 Y-\alpha_{1}-2 \beta_{1}-\beta_{2}\right] \leq 0
\end{aligned}
$$

thus the existence of another solution with equal or lower cost provides a contradiction.
Case 2. $2 X>4 Y+\alpha_{1}+2 \beta_{1}+\beta_{2}$. We consider Case 2 under 4 subcases ( $2 \mathrm{~A}, 2 \mathrm{~B}, 2 \mathrm{C}$ and 2D). First, however, consider the schedule as shown in Figure 2.

Let $N_{E}=\left|\left\{j \mid C_{j}<\bar{C}\right\}\right|$ and $N_{L}=\left|\left\{j \mid C_{j}>\bar{C}\right\}\right|$ denote the number of 'early' and 'late' jobs, respectively. If there is a job $j$ with $C_{j}=\bar{C}$, then job $j$ does not belong to either $N_{E}$ or $N_{L}$. In Figure 2 , we let $X_{i}$ denote the time between the completion of the $i$-th earliest job finishing before $\bar{C}$, and $\bar{C}$, $i=1, \ldots, N_{E}$, and we let $Y_{i}$ denote the time between $\bar{C}$ and the completion of the $i$-th latest job finishing after $\bar{C}, i=1, \ldots, N_{L}$. Note that, since $X>\beta_{1}>\alpha_{1}$ in Figure 1 , and $\alpha_{1} \geq \alpha_{2}$ by the $V$-shaped property, the third job in the schedule must finish at or before $\bar{C}$, thus $N_{E} \geq 3$. Also, $N_{L} \geq 3$ from Lemma 1 and the condition for Case 2. Let $\alpha_{i}=X_{i}-X_{i+1}, i=1, \ldots, N_{E}$, and $\beta_{i}=Y_{i}-Y_{i+1}, i=1, \ldots, N_{L}$, and define $X_{N_{E}+1}=0$, and $Y_{N_{L}+1}=0$. Note that, interpreting Figure 2 in terms of Figure $1, X=X_{2}$ and $Y=Y_{3}$. We begin by showing that, in an optimal schedule, there exists an index $i, 2 \leq i \leq \min \left\{N_{E}, N_{L}\right\}$, such that either $\alpha_{i}>\beta_{i}$ and $X_{i}>Y_{i}$, or $X_{i} \leq Y_{i}$. Assuming that no such index $i$ exists, then $\alpha_{j} \leq \beta_{j}$ and $X_{j}>Y_{j}$, $j=2, \ldots, \min \left\{N_{E}, N_{L}\right\}$. Now, using the condition for Case 2, we have

$$
\begin{align*}
2 X_{2} & >4 Y_{3}+\alpha_{1}+2 \beta_{1}+\beta_{2} \\
& \Leftrightarrow X_{1}+X_{2}>3 Y_{3}+2 \alpha_{1}+2 \beta_{1}+Y_{2} \quad \text { (from the definitions in Figure 2) } \\
& \Rightarrow X_{1}+X_{2}>2 Y_{3}+Y_{2}+2 \alpha_{1}+\left(Y_{3}+\beta_{1}+\beta_{2}\right) \quad\left(\text { since } \beta_{1} \geq \beta_{2}\right) \\
& \Rightarrow\left(X_{1}+X_{2}\right)-\left(Y_{1}+Y_{2}\right)>2 Y+2 \alpha_{1}, \quad \text { (again from Figure 2) } \tag{1}
\end{align*}
$$

Also, since $X_{2}=\sum_{i=2}^{N_{E}} \alpha_{i}>\sum_{i=2}^{N_{L}} \beta_{i}=Y_{2}$ in any optimal schedule, and $\alpha_{i} \leq \beta_{i}, i=2, \ldots, \min \left\{N_{E}, N_{L}\right\}$, it follows that $N_{E}>N_{L}$. Thus, since $X_{1}+X_{2}>Y_{1}+Y_{2}$ and $X_{j}>Y_{j}, j=3, \ldots, \min \left\{N_{E}, N_{L}\right\}$, we have $\sum_{i=1}^{N_{E}} X_{i}>\sum_{i=1}^{N_{L}} Y_{i}$, which contradicts Lemma 1, and is therefore an impossibility.

Thus, let $i^{*}=\min \left\{i \mid 2 \leq i \leq \min \left(N_{E}, N_{L}\right), \alpha_{i}>\beta_{i}\right.$ and $X_{i}>Y_{i}$, or $\left.X_{i} \leq Y_{i}\right\}$. Since $2 X_{2}=2 X>4 Y_{3}+\alpha_{1}$ $+2 \beta_{1}+\beta_{2}>2 Y_{2}+\alpha_{1}+\beta_{1}$, we have $X_{2}>Y_{2}$. Since $\alpha_{2} \leq \alpha_{1}<\beta_{2}$, it follows that $i^{*} \geq 3$.

Case $2 A . X_{i}^{*} \leq Y_{i}^{*}$. This implies that $X_{i-1}^{*}-\alpha_{i-1}^{*} \leq Y_{i-1}^{*}-\beta_{i-1}^{*}$, in which case either $X_{i+1}^{*}>Y_{i-1}^{*}$ and $\alpha_{i-1}^{*} \leq \beta_{i-1}^{*}$ which is algebraically impossible, or $X_{i-1}^{*}>Y_{i-1}^{*}$ and $\alpha_{i-1}^{*}>\beta_{i-1}^{*}$, or $X_{i-1}^{*} \leq Y_{i-1}^{*}$. In either of these last two cases, $i^{*}$ was not minimal, a contradiction.


Fig. 2. Schedule for Theorem 1, Cases 2A-C

The remaining cases thus have $\alpha_{i}^{*}>\beta_{i}^{*}$ and $X_{i}^{*}>Y_{i}{ }^{*}$. Let $\bar{\gamma}=\alpha_{i}^{*}-\beta_{i}^{*}$. We say that job $j$ is 'split' if its processing begins before $\bar{C}$ and ends after $\bar{C}$, i.e. $C_{j}-p_{j}<\bar{C}<C_{j}$.

Case $2 B . \alpha_{i}^{*}>\beta_{i}^{*}, X_{i}^{*}>Y_{i}^{*}$, and $\alpha_{i}^{*}, \beta_{i}^{*}$ are not split. Interchanging jobs $\alpha_{i}^{*}$ and $\beta_{i}^{*}$, and keeping all the remaining jobs in their original positions, results in a difference in the new cost with respect to $\bar{C}-\gamma$, and the previous cost with respect to $\bar{C}$, given by

$$
\begin{aligned}
\Delta & =\sum_{i=1}^{i^{*}}\left(x_{i}-\gamma\right)^{2}+\sum_{i=1}^{i^{*}}\left(Y_{i}+\gamma\right)^{2}-\sum_{i=1}^{i^{*}} X_{i}^{2}-\sum_{i=1}^{i^{*}} Y_{i}^{2} \\
& =2 i^{*} \gamma^{2}-2 \gamma\left(\sum_{i=1}^{i^{*}} X_{i}-\sum_{i=1}^{i^{*}} Y_{i}\right) \\
& =2 \gamma\left[\sum_{i=1}^{i^{*}}\left(Y_{i}-X_{i}\right)+i^{*} \gamma\right] .
\end{aligned}
$$

We need only show that for any value of $i^{*} \geq 3, \sum_{i=1}^{i^{*}}\left(X_{i}-Y_{i}\right) \geq i^{*} \gamma$. Firstly, since $\alpha_{i} \leq \beta_{i}$, $i=1, \ldots, i^{*}-1$, and from the definitions following Figure 2, we have

$$
\begin{equation*}
X_{3}-Y_{3} \leq X_{4}-Y_{4} \leq \cdots \leq X_{i^{*-1}}-Y_{i^{*}-1} \tag{2}
\end{equation*}
$$

Secondly, using the condition for Case 2 ,

$$
\begin{align*}
& 2 X_{3}+2 \alpha_{2}>2 Y_{3}+2 Y+\alpha_{1}+2 \beta_{1}+\beta_{2} \\
& \quad \Rightarrow X_{3}-Y_{3}>Y-\alpha_{2}+\frac{1}{2} \alpha_{1}+\beta_{1}+\frac{1}{2} \beta_{2} \Rightarrow X_{3}-Y_{3}>Y+\alpha_{1} \tag{3}
\end{align*}
$$

Then from (1)-(3), and the condition that $X_{i}{ }^{*}>Y_{i}{ }^{*}$,

$$
\begin{equation*}
\sum_{i=1}^{i^{*}}\left(X_{i}-Y_{i}\right)>\left(Y+\alpha_{1}\right)\left[2+1+\left(i^{*}-4\right)\right]=\left(Y+\alpha_{1}\right)\left(i^{*}-1\right) \tag{4}
\end{equation*}
$$

Now from the definitions in Figure 2, if $i^{*} \geq 4$, then $Y>\beta_{3} \geq \alpha_{3} \geq \alpha_{i}^{*}$, thus from (4),

$$
\begin{equation*}
\sum_{i=1}^{i^{*}}\left(X_{i}-Y_{i}\right)>2 \alpha_{i^{*}}\left(i^{*}-1\right)>i^{*} \alpha_{i^{*}} \tag{5}
\end{equation*}
$$

Alternatively, if $i^{*}=3$, from (1) and (3),

$$
\begin{equation*}
\sum_{i=1}^{3}\left(X_{i}-Y_{i}\right)>3 \alpha_{1} \geq i^{*} \boldsymbol{\alpha}_{i^{*}} \tag{6}
\end{equation*}
$$

Thus, combining (5) and (6), we have

$$
\begin{equation*}
\sum_{i=1}^{i^{*}}\left(X_{i}-Y_{i}\right)>i^{*} \alpha_{i^{*}} \text { for } i^{*} \geq 3 \tag{7}
\end{equation*}
$$

Then from (7), and the fact that $\alpha_{i^{*}}>\gamma$, we have $\Delta<0$, which provides the necessary contradiction.
Case 2C. $\alpha_{i}^{*}>\beta_{i}^{*}, X_{i}^{*}>Y_{i}^{*}$ and $\beta_{i}^{*}$ is split. Here $N_{E} \geq N_{L}$, and thus, since $X_{1}+X_{2}>Y_{1}+Y_{2}$ and $X_{i}>Y_{i}, i=3, \ldots, N_{L}$, it follows that $\sum_{i=1}^{N_{E}} X_{\mathrm{i}}>\sum_{i=1}^{N_{L}} Y_{i}$, therefore from Lemma 1 this situation is an impossibility.

Case $2 D . \alpha_{i}^{*}>\beta_{i}^{*}, X_{i}^{*}>Y_{i}{ }^{*}, \beta_{i}^{*}$ is not split and $\alpha_{i}^{*}$ is split. The schedule is shown in Figure 3, where the definitions of $X_{i}$ and $Y_{i}, i=1, \ldots, i^{*}-1$, remain as in Figure 2.


Fig. 3. Schedule for Theorem 1, Case 2D

Let $\pi$ denote the total time between the completion of job $\alpha_{i}^{*}$ and that of job $\beta_{i}^{*}$, and let $\omega=X_{i}^{*}-\pi$. Since $X_{i}^{*}>Y_{i}^{*} \geq \pi$, clearly $\omega>0$. Consider the following changes. We schedule jobs $\beta_{i}$, $i=i^{*}, \ldots, N_{L}-1$, between $\bar{C}-\pi-\omega$ and $\bar{C}-\omega$ in nonincreasing order of their processing times, and job $\alpha_{i}^{*}$ between $\bar{C}-\omega$ and $\bar{C}+\alpha_{i}^{*}-\omega$. Note that jobs $\beta_{i}, i=i^{*}, \ldots, N_{L}-1$, finish no further from $\bar{C}-\omega$ than they did from $\bar{C}$ before the interchange. We keep all the remaining jobs in their original positions with respect to the other jobs. Thus the resulting difference between the new cost with respect to $\bar{C}-\omega$, and the previous cost with respect to $\bar{C}$, is given by

$$
\begin{aligned}
\Delta & \leq \sum_{i=1}^{i^{*}}\left(X_{i}-\omega\right)^{2}+\sum_{i=1}^{i^{*}}\left(Y_{i}+\omega\right)^{2}-\sum_{i=1}^{i^{*}} X_{i}^{2}-\sum_{i=1}^{i^{*}} Y_{i}^{2} \\
& =2 \omega \sum_{i=1}^{i^{*}}\left(Y_{i}-X_{i}+\omega\right) .
\end{aligned}
$$

From the definitions in Figure 3, $X_{i}^{*}=\alpha_{i}^{*} \Rightarrow \omega=\alpha_{i}^{*}-\pi<\alpha_{i}^{*}$. Then from (7), $\sum_{i=1}^{i *}\left(X_{i}-Y_{i}\right)>i^{*} \alpha_{i^{*}}>$ $i^{*} \omega \Rightarrow \Delta<0$, contradiction.

So far, we have assumed throughout that job $\alpha_{1}$ finishes at or before $\bar{C}$, and that job $\beta_{2}$ starts at or after $\bar{C}$. From Lemma 1, job $\alpha_{1}$ must not finish after $\bar{C}$. Thus it only remains to consider the case when job $\beta_{2}$ is split. Let $\lambda=Y_{2}-\alpha_{1}$. If $\lambda \leq 0$, then interchanging jobs $\alpha_{1}$ and $\beta_{2}$, and keeping all the remaining jobs in their original positions, results in equal or lower cost for every job with respect to the original $\bar{C}$. Thus, from Lemma 3, total cost with respect to the new $\bar{C}$ is not increased. If $\lambda>0$, then a similar interchange results in a difference in the new cost with respect to the new beginning of job $\alpha_{1}$, (at $\bar{C}+\lambda$ ), and the previous cost with respect to $\bar{C}$, given by

$$
\begin{aligned}
\Delta & \leq\left(X_{1}+\lambda\right)^{2}+\left(Y_{1}-\lambda\right)^{2}+\alpha_{1}^{2}-X_{1}^{2}-Y_{1}^{2}-Y_{2}^{2} \\
& =\lambda\left(2 X_{1}+\lambda\right)-\lambda\left(2 Y_{1}-\lambda\right)-\lambda\left(\alpha_{1}+Y_{2}\right) \\
& =\lambda\left(2 X_{1}+\lambda-2 Y_{1}-2 \alpha_{1}\right) .
\end{aligned}
$$

From Lemma 1, we know that $Y_{1}+\left(Y_{1}-\beta_{1}\right) \geq X_{1}+\left(X_{1}-\alpha_{1}\right) \Rightarrow 2 Y_{1} \geq 2 X_{1}+\beta_{1}-\alpha_{1}>2 X_{1}+\lambda$. Thus $\Delta<0$, a contradiction.

## 4. Conclusions and potential applications

From the results of this paper, it is possible to fix the positions of the three longest jobs when seeking to minimize completion time variance. This property may be used to reduce the amount of enumeration required to solve the problem optimally. For special cases where the problem can be decomposed into small subsets of jobs, our results may provide an efficient algorithm. Finally, the authors are currently investigating the performance of heuristic procedures which implement similar ideas for instances of the general completion time variance problem. The recognition version of that problem is apparently open as to ordinary NP-completeness.

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